

2016

TAX SUPPORTED

OPERATING PLAN

UPDATE

2016 OPERATING PLAN UPDATE

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2016 OPERATING PLAN UPDATE Object Summary

(Statement of Operating Revenues and Expenses)
(In thousands of dollars)

| TAX SUPPORTED OPERATIONS | | | |
|--|---|-----------------------------|--|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Property Taxes & Grants in Lieu | \$ 67,960 | \$ - | \$ 67,960 |
| Other Taxes | 753 | - | 753 |
| Investment Earnings | 2,604 | - | 2,604 |
| Fees & Fines | 4,782 | - | 4,782 |
| Contributions from Utilities & Land | 26,652 | - | 26,652 |
| Government Grants | 3,647 | 383 | 4,030 |
| Internal Recoveries | 36,770 | (203) | 36,567 |
| Sale of Goods & Services | 9,856 | 1,020 | 10,876 |
| Miscellaneous | 4,925 | 73 | 4,998 |
| Other | 1,854 | - | 1,854 |
| TOTAL REVENUES | 159,803 | 1,273 | 161,076 |
| EXPENSES | | | |
| Salaries, Wages & Benefits | 86,519 | (228) | 86,291 |
| Other Personnel Costs | 1,960 | (7) | 1,953 |
| Contracted Services | 17,474 | 496 | 17,970 |
| Materials and Supplies | 9,950 | (263) | 9,687 |
| Internal Charges | 21,846 | 66 | 21,912 |
| Interest | 1,881 | (82) | 1,799 |
| Grants to Indiv and Orgs & Tsf to Libraries | 3,654 | - | 3,654 |
| Transfers: CCDA & Local Improve | 126 | - | 126 |
| Transfers Related to Local Improvements | 352 | - | 352 |
| Other | 332 | - | 332 |
| Amortization | 29,926 | - | 29,926 |
| Gain or Loss on Disposal / Asset Write Downs | (300) | - | (300) |
| TOTAL OPERATING EXPENSES | 173,720 | (18) | 173,702 |
| NET EXPENSES | \$ 13,917 | \$ (1,291) | \$ 12,626 |

2016 OPERATING PLAN UPDATE

Statement of Cash Requirements

(in thousands of dollars)

| TAX SUPPORTED OPERATIONS | | | |
|--|------------------------------------|---------------------|---------------------------------|
| | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| CASH REQUIREMENTS | | | |
| NET REVENUES OVER EXPENSES | \$ 13,917 | \$ (1,291) | \$ 12,626 |
| OPERATING CASH SOURCES | | | |
| Transfer from Reserve | 1,265 | (603) | 662 |
| OPERATING CASH REQUIREMENTS | | | |
| Annual Amortization Expense | (29,927) | - | (29,927) |
| Gain or Loss on Disposal / Asset Write Downs | 300 | - | 300 |
| MOE Principal Payments | 22 | - | 22 |
| Transfer to MOE | 1,047 | 200 | 1,247 |
| Cash Requirements for Operations | (28,558) | 200 | (28,358) |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| External Loan | 3,599 | - | 3,599 |
| Internal Loan | 43 | - | 43 |
| Infrastructure Reserve | 1,469 | (36) | 1,433 |
| Transfer to Capital | 3,556 | - | 3,556 |
| Cash Requirements for Capital | 8,667 | (36) | 8,631 |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | 7,239 | 524 | 7,763 |
| Cash Requirements for Future | 7,239 | 524 | 7,763 |
| Total Cash Requirements | \$ - | \$ - | \$ - |

Object Summary

(Statement of Operating Revenues and Expenses)

(In thousands of dollars)

| GENERAL MUNICIPAL REVENUES | | | |
|---|---|-----------------------------|--|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Property Taxes & Grants in Lieu | \$ 67,960 | \$ - | \$ 67,960 |
| Other Taxes | 628 | - | 628 |
| Investment Earnings | 2,604 | - | 2,604 |
| Fees & Fines | 732 | - | 732 |
| Contributions from Utilities & Land | 26,652 | - | 26,652 |
| Miscellaneous | 503 | - | 503 |
| TOTAL REVENUES | 99,079 | - | 99,079 |
| EXPENSES | | | |
| Contracted Services | 280 | - | 280 |
| Internal Charges | 393 | - | 393 |
| Transfers: CCDA | 126 | - | 126 |
| Transfers Related to Local Improvements | 352 | - | 352 |
| Other | 136 | - | 136 |
| TOTAL OPERATING EXPENSES | 1,287 | - | 1,287 |
| NET REVENUES | \$ 97,792 | \$ - | \$ 97,792 |

2016 OPERATING PLAN UPDATE
Statement of Cash Requirements

(in thousands of dollars)

| GENERAL MUNICIPAL REVENUES | | | |
|---|---|-----------------------------|--|
| | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| CASH REQUIREMENTS | | | |
| NET REVENUES OVER EXPENSES | \$ 97,792 | \$ - | \$ 97,792 |
| OPERATING CASH SOURCES | | | |
| Transfer from Reserve | 1,000 | (603) | 397 |
| OPERATING CASH REQUIREMENTS | | | |
| Gain or Loss on Disposal / Asset Write Downs | - | - | - |
| MOE Principal Payments | - | - | - |
| Cash Requirements for Operations | - | - | - |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| Infrastructure Reserve | - | - | - |
| Cash Requirements for Capital | - | - | - |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | 2,152 | 524 | 2,676 |
| Cash Requirements for Future Financial Plans | 2,152 | 524 | 2,676 |
| Total Cash Requirements | \$ 96,640 | \$ (1,127) | \$ 95,513 |

2016 OPERATING PLAN UPDATE

Object Summary

(Statement of Operating Revenues and Expenses)

(In thousands of dollars)

| LEGISLATIVE | | | |
|---------------------------------|---|-----------------------------|--|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Government Grants | \$ - | \$ - | \$ - |
| TOTAL REVENUES | - | - | - |
| EXPENSES | | | |
| Salaries & Wages | 486 | (1) | 485 |
| Benefits | 79 | - | 79 |
| Other Personnel Costs | 46 | - | 46 |
| Contracted Services | 21 | - | 21 |
| Materials and Supplies | 5 | - | 5 |
| Internal Charges | 18 | - | 18 |
| TOTAL OPERATING EXPENSES | 661 | (1) | 654 |
| NET EXPENSES (REVENUES) | \$ 661 | \$ (1) | \$ 654 |



2016 OPERATING PLAN UPDATE
Statement of Cash Requirements

(in thousands of dollars)

| LEGISLATIVE | | | |
|---|---|-----------------------------|--|
| | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| CASH REQUIREMENTS | | | |
| NET REVENUES OVER EXPENSES | \$ 661 | \$ (1) | \$ 660 |
| OPERATING CASH SOURCES | | | |
| Transfer from Reserve | - | - | - |
| OPERATING CASH REQUIREMENTS | | | |
| Annual Amortization Expense | - | - | - |
| Gain or Loss on Disposal / Asset Write Downs | - | - | - |
| MOE Principal Payments | - | - | - |
| Transfer to MOE | - | - | - |
| Cash Requirements for Operations | - | - | - |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| Infrastructure Reserve | - | - | - |
| Cash Requirements for Capital | - | - | - |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | - | - | - |
| Cash Requirements for Future Financial Plans | - | - | - |
| Total Cash Requirements | \$ 661 | \$ (1) | \$ 660 |



2016 OPERATING PLAN UPDATE

Object Summary

(Statement of Operating Revenues and Expenses)

(In thousands of dollars)

| ADMIN COMMITTEE | | | |
|---------------------------------|------------------------------------|---------------------|---------------------------------|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Internal Recoveries | \$ 1,239 | \$ (321) | \$ 918 |
| TOTAL REVENUES | 1,239 | (321) | 918 |
| EXPENSES | | | |
| Salaries & Wages | 1,610 | (109) | 1,501 |
| Benefits | 407 | (26) | 381 |
| Other Personnel Costs | 58 | (8) | 50 |
| Contracted Services | 283 | (142) | 141 |
| Materials and Supplies | 49 | 1 | 50 |
| Internal Charges | 267 | (57) | 210 |
| TOTAL OPERATING EXPENSES | 2,674 | (341) | 2,333 |
| NET EXPENSES (REVENUES) | \$ 1,435 | \$ (20) | \$ 1,415 |



2016 OPERATING PLAN UPDATE
Statement of Cash Requirements

(in thousands of dollars)

| ADMIN COMMITTEE | | | |
|---|---|-----------------------------|--|
| | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| CASH REQUIREMENTS | | | |
| NET REVENUES OVER EXPENSES | \$ 1,435 | \$ (20) | \$ 1,415 |
| OPERATING CASH SOURCES | | | |
| Transfer from Reserve | - | - | - |
| OPERATING CASH REQUIREMENTS | | | |
| Annual Amortization Expense | - | - | - |
| Gain or Loss on Disposal / Asset Write Downs | - | - | - |
| MOE Principal Payments | - | - | - |
| Transfer to MOE | - | - | - |
| Cash Requirements for Operations | - | - | - |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| External Loan | - | - | - |
| Internal Loan | - | - | - |
| Infrastructure Reserve | - | - | - |
| Transfer to Capital | - | - | - |
| Cash Requirements for Capital | - | - | - |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | - | - | - |
| Cash Requirements for Future Financial Plans | - | - | - |
| Total Cash Requirements | \$ 1,435 | \$ (20) | \$ 1,415 |



2016 OPERATING PLAN UPDATE

Object Summary

(Statement of Operating Revenues and Expenses)

(In thousands of dollars)

| CITY SOLICITOR | | | |
|---------------------------------|---|-----------------------------|--|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Government Grants | \$ - | \$ - | \$ - |
| Internal Recoveries | 1,145 | - | 1,145 |
| Miscellaneous | 6 | - | 6 |
| TOTAL REVENUES | 1,151 | - | 1,151 |
| EXPENSES | | | |
| Salaries & Wages | 979 | (15) | 964 |
| Benefits | 252 | (4) | 248 |
| Other Personnel Costs | 51 | - | 51 |
| Contracted Services | 138 | - | 138 |
| Materials and Supplies | 41 | - | 41 |
| Internal Charges | 97 | - | 97 |
| Interest | 6 | - | 6 |
| Other | 38 | - | 38 |
| Amortization | 68 | - | 68 |
| TOTAL OPERATING EXPENSES | 1,670 | (19) | 1,651 |
| NET EXPENSES (REVENUES) | \$ 519 | \$ (19) | \$ 500 |

2016 OPERATING PLAN UPDATE
Statement of Cash Requirements

(in thousands of dollars)

| CITY SOLICITOR | | | |
|---|---|-----------------------------|--|
| | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| CASH REQUIREMENTS | | | |
| NET REVENUES OVER EXPENSES | \$ 519 | \$ (19) | \$ 500 |
| OPERATING CASH REQUIREMENTS | | | |
| Annual Amortization Expense | (68) | - | (68) |
| Transfer to MOE | - | 200 | 200 |
| Cash Requirements for Operations | (68) | 200 | 132 |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| Infrastructure Reserve | 28 | - | 28 |
| Cash Requirements for Capital | 28 | - | 28 |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | - | - | - |
| Cash Requirements for Future Financial Plans | - | - | - |
| Total Cash Requirements | \$ 479 | \$ 181 | \$ 660 |



2016 OPERATING PLAN UPDATE

Object Summary

(Statement of Operating Revenues and Expenses)

(In thousands of dollars)

| CORPORATE COMMUNICATIONS | | | |
|---------------------------------|------------------------------------|---------------------|---------------------------------|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Internal Recoveries | 341 | - | 341 |
| Miscellaneous | 1 | - | 1 |
| TOTAL REVENUES | 342 | - | 342 |
| EXPENSES | | | |
| Salaries & Wages | 374 | (2) | 372 |
| Benefits | 92 | - | 92 |
| Other Personnel Costs | 8 | - | 8 |
| Contracted Services | 100 | - | 100 |
| Materials and Supplies | 8 | - | 8 |
| Internal Charges | 32 | - | 32 |
| TOTAL OPERATING EXPENSES | 614 | (2) | 612 |
| NET EXPENSES (REVENUES) | \$ 272 | \$ (2) | \$ 270 |



2016 OPERATING PLAN UPDATE
Statement of Cash Requirements

(in thousands of dollars)

| CORPORATE COMMUNICATIONS | | | |
|---|---|-----------------------------|--|
| CASH REQUIREMENTS | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| NET REVENUES OVER EXPENSES | \$ 272 | \$ (2) | \$ 270 |
| OPERATING CASH SOURCES | | | |
| Transfer from Reserve | - | - | - |
| OPERATING CASH REQUIREMENTS | | | |
| Annual Amortization Expense | - | - | - |
| Gain or Loss on Disposal / Asset Write Downs | - | - | - |
| MOE Principal Payments | - | - | - |
| Transfer to MOE | - | - | - |
| Cash Requirements for Operations | - | - | - |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| External Loan | - | - | - |
| Internal Loan | - | - | - |
| Infrastructure Reserve | - | - | - |
| Transfer to Capital | - | - | - |
| Cash Requirements for Capital | - | - | - |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | - | - | - |
| Cash Requirements for Future Financial Plans | - | - | - |
| Total Cash Requirements | \$ 272 | \$ (2) | \$ 270 |

2016 OPERATING PLAN UPDATE

Object Summary

(Statement of Operating Revenues and Expenses)

(In thousands of dollars)

| HEALTH, SAFETY & ENVIRONMENT | | | |
|---|------------------------------------|---------------------|---------------------------------|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Government Grants | \$ 5 | \$ - | \$ 5 |
| Internal Recoveries | 1,049 | - | 1,049 |
| Sale of Goods & Services | 31 | - | 31 |
| Miscellaneous | 1 | - | 1 |
| TOTAL REVENUES | 1,086 | - | 1,086 |
| EXPENSES | | | |
| Salaries & Wages | 1,347 | (13) | 1,334 |
| Benefits | 325 | (27) | 298 |
| Other Personnel Costs | 44 | (2) | 42 |
| Contracted Services | 162 | (57) | 105 |
| Materials and Supplies | 27 | 3 | 30 |
| Internal Charges | 84 | 8 | 92 |
| Amortization | 11 | - | 11 |
| TOTAL OPERATING EXPENSES | 2,000 | (88) | 1,912 |
| NET EXPENSES (REVENUES) | \$ 914 | \$ (88) | \$ 826 |

2016 OPERATING PLAN UPDATE
Statement of Cash Requirements

(in thousands of dollars)

| HEALTH, SAFETY & ENVIRONMENT | | | |
|---|---|-----------------------------|--|
| CASH REQUIREMENTS | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| NET REVENUES OVER EXPENSES | \$ 914 | \$ (88) | \$ 826 |
| OPERATING CASH SOURCES | | | |
| Transfer from Reserve | - | - | - |
| OPERATING CASH REQUIREMENTS | | | |
| Annual Amortization Expense | (11) | - | (11) |
| Cash Requirements for Operations | (11) | - | (11) |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| External Loan | - | - | - |
| Internal Loan | - | - | - |
| Infrastructure Reserve | - | - | - |
| Transfer to Capital | - | - | - |
| Cash Requirements for Capital | - | - | - |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | - | - | - |
| Cash Requirements for Future Financial Plans | - | - | - |
| Total Cash Requirements | \$ 903 | \$ (88) | \$ 815 |



2016 OPERATING PLAN UPDATE

Object Summary

(Statement of Operating Revenues and Expenses)

(In thousands of dollars)

| FINANCE | | | |
|---------------------------------|---|-----------------------------|--|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Internal Recoveries | \$ 5,559 | \$ 156 | \$ 5,715 |
| Sale of Goods & Services | 161 | - | 161 |
| Miscellaneous | 454 | - | 454 |
| TOTAL REVENUES | 6,174 | 156 | 6,330 |
| EXPENSES | | | |
| Salaries & Wages | 6,074 | 41 | 6,115 |
| Benefits | 1,564 | 14 | 1,578 |
| Other Personnel Costs | 135 | 1 | 136 |
| Contracted Services | 402 | 4 | 406 |
| Materials and Supplies | 454 | 4 | 458 |
| Internal Charges | 1,334 | 17 | 1,351 |
| Interest | 98 | (15) | 83 |
| Other | 53 | - | 53 |
| Amortization | 630 | - | 630 |
| TOTAL OPERATING EXPENSES | 10,744 | 66 | 10,810 |
| NET EXPENSES (REVENUES) | \$ 4,570 | \$ (90) | \$ 4,480 |

2016 OPERATING PLAN UPDATE
Statement of Cash Requirements

(in thousands of dollars)

| FINANCE | | | |
|---|---|-----------------------------|--|
| CASH REQUIREMENTS | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| NET REVENUES OVER EXPENSES | \$ 4,570 | \$ (90) | \$ 4,480 |
| OPERATING CASH SOURCES | | | |
| Transfer from Reserve | - | - | - |
| OPERATING CASH REQUIREMENTS | | | |
| Annual Amortization Expense | (628) | - | (628) |
| Transfer to MOE | 200 | - | 200 |
| Cash Requirements for Operations | (428) | - | (428) |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| External Loan | 485 | - | 485 |
| Infrastructure Reserve | 439 | - | 439 |
| Transfer to Capital | 350 | - | 350 |
| Cash Requirements for Capital | 1,274 | - | 1,274 |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | - | - | - |
| Cash Requirements for Future Financial Plans | - | - | - |
| Total Cash Requirements | \$ 5,416 | \$ (90) | \$ 5,326 |



2016 OPERATING PLAN UPDATE

Object Summary

(Statement of Operating Revenues and Expenses)

(In thousands of dollars)

| INFORMATION & COMPUTER SERVICES | | | |
|--|---|-----------------------------|--|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Internal Recoveries | \$ 5,188 | \$ 10 | \$ 5,198 |
| Miscellaneous | 47 | - | 47 |
| TOTAL REVENUES | 5,235 | 10 | 5,245 |
| EXPENSES | | | |
| Salaries & Wages | 2,922 | 3 | 2,925 |
| Benefits | 767 | (3) | 764 |
| Other Personnel Costs | 101 | - | 101 |
| Contracted Services | 1,295 | 41 | 1,336 |
| Materials and Supplies | 414 | 7 | 421 |
| Internal Charges | 263 | 11 | 274 |
| Interest | 96 | - | 96 |
| Amortization | 589 | - | 589 |
| TOTAL OPERATING EXPENSES | 6,447 | 59 | 6,506 |
| NET EXPENSES (REVENUES) | \$ 1,212 | \$ 49 | \$ 1,261 |

2016 OPERATING PLAN UPDATE
Statement of Cash Requirements

(in thousands of dollars)

| INFORMATION & COMPUTER SERVICES | | | |
|---|---|-----------------------------|--|
| CASH REQUIREMENTS | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| NET REVENUES OVER EXPENSES | \$ 1,212 | \$ 49 | \$ 1,261 |
| OPERATING CASH SOURCES | | | |
| Transfer from Reserve | - | - | - |
| OPERATING CASH REQUIREMENTS | | | |
| Annual Amortization Expense | (589) | - | (589) |
| MOE Principal Payments | 22 | - | 22 |
| Cash Requirements for Operations | (567) | - | (567) |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| External Loan | 246 | - | 246 |
| Infrastructure Reserve | 268 | - | 268 |
| Transfer to Capital | 76 | - | 76 |
| Cash Requirements for Capital | 590 | - | 590 |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | - | - | - |
| Cash Requirements for Future Financial Plans | - | - | - |
| Total Cash Requirements | \$ 1,235 | \$ 49 | \$ 1,284 |

Object Summary

(Statement of Operating Revenues and Expenses)

(In thousands of dollars)

| CORPORATE ASSET MANAGEMENT | | | |
|--|---|-----------------------------|--|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Internal Recoveries | \$ 14,634 | \$ (56) | \$ 14,578 |
| Sale of Goods & Services | 221 | - | 221 |
| Miscellaneous | 136 | - | 136 |
| TOTAL REVENUES | 14,991 | (56) | 14,935 |
| EXPENSES | | | |
| Salaries & Wages | 3,400 | (26) | 3,374 |
| Benefits | 1,257 | (7) | 1,250 |
| Other Personnel Costs | 87 | - | 87 |
| Contracted Services | 4,338 | - | 4,338 |
| Materials and Supplies | 1,328 | (6) | 1,322 |
| Internal Charges | 1,494 | - | 1,494 |
| Interest | 440 | (97) | 343 |
| Amortization | 10,730 | - | 10,730 |
| Gain or Loss on Disposal/Asset Write Downs | (300) | - | (300) |
| TOTAL OPERATING EXPENSES | 22,774 | (136) | 22,638 |
| NET EXPENSES (REVENUES) | \$ 7,783 | \$ (80) | \$ 7,703 |

2016 OPERATING PLAN UPDATE
Statement of Cash Requirements
(in thousands of dollars)

| CORPORATE ASSET MANAGEMENT | | | |
|---|---|-----------------------------|--|
| CASH REQUIREMENTS | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| NET REVENUES OVER EXPENSES | \$ 7,783 | \$ (80) | \$ 7,703 |
| OPERATING CASH SOURCES | | | |
| Transfer from Reserve | - | - | - |
| OPERATING CASH REQUIREMENTS | | | |
| Annual Amortization Expense | (10,730) | - | (10,730) |
| Gain or Loss on Disposal / Asset Write Downs | 300 | - | 300 |
| Transfer to MOE | 100 | - | 100 |
| Cash Requirements for Operations | (10,330) | - | (10,330) |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| External Loan | 803 | - | 803 |
| Infrastructure Reserve | 324 | (209) | 115 |
| Transfer to Capital | 700 | - | 700 |
| Cash Requirements for Capital | 1,827 | (209) | 1,618 |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | 5,063 | - | 5,063 |
| Cash Requirements for Future Financial Plans | 5,063 | - | 5,063 |
| Total Cash Requirements | \$ 4,343 | \$ (289) | \$ 4,054 |

2016 OPERATING PLAN UPDATE

Object Summary

(Statement of Operating Revenues and Expenses)

(In thousands of dollars)

| HUMAN RESOURCES | | | |
|---------------------------------|---|-----------------------------|--|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Internal Recoveries | \$ 1,714 | \$ - | \$ 1,714 |
| Miscellaneous | 20 | - | 20 |
| TOTAL REVENUES | 1,734 | - | 1,734 |
| EXPENSES | | | |
| Salaries & Wages | 1,915 | (24) | 1,891 |
| Benefits | 484 | (5) | 479 |
| Other Personnel Costs | 47 | - | 47 |
| Contracted Services | 546 | - | 546 |
| Materials and Supplies | 100 | - | 100 |
| Internal Charges | 283 | - | 283 |
| Interest | 9 | - | 9 |
| Amortization | 142 | - | 142 |
| TOTAL OPERATING EXPENSES | 3,526 | (29) | 3,497 |
| NET EXPENSES (REVENUES) | \$ 1,792 | \$ (29) | \$ 1,763 |

2016 OPERATING PLAN UPDATE
Statement of Cash Requirements

(in thousands of dollars)

| HUMAN RESOURCES | | | |
|---|---|-----------------------------|--|
| | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| CASH REQUIREMENTS | | | |
| NET REVENUES OVER EXPENSES | \$ 1,792 | \$ (29) | \$ 1,763 |
| OPERATING CASH SOURCES | | | |
| Transfer from Reserve | 265 | - | 265 |
| OPERATING CASH REQUIREMENTS | | | |
| Annual Amortization Expense | (142) | - | (142) |
| Cash Requirements for Operations | (142) | - | (142) |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| Infrastructure Reserve | 70 | - | 70 |
| Transfer to Capital | 20 | - | 20 |
| Cash Requirements for Capital | 90 | - | 90 |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | - | - | - |
| Cash Requirements for Future Financial Plans | - | - | - |
| Total Cash Requirements | \$ 1,475 | \$ (29) | \$ 1,446 |

2016 OPERATING PLAN UPDATE

Object Summary

(Statement of Operating Revenues and Expenses)

(In thousands of dollars)

| FIRE SERVICES | | | |
|---------------------------------|------------------------------------|---------------------|---------------------------------|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Sale of Goods & Services | \$ 354 | \$ - | \$ 354 |
| Miscellaneous | 17 | - | 17 |
| TOTAL REVENUES | 371 | - | 371 |
| EXPENSES | | | |
| Salaries & Wages | 9,664 | (7) | 9,657 |
| Benefits | 2,552 | (2) | 2,550 |
| Other Personnel Costs | 287 | - | 287 |
| Contracted Services | 160 | - | 160 |
| Materials and Supplies | 317 | (13) | 304 |
| Internal Charges | 1,408 | (74) | 1,334 |
| Interest | 2 | - | 2 |
| Amortization | 201 | - | 201 |
| TOTAL OPERATING EXPENSES | 14,591 | (96) | 14,495 |
| NET EXPENSES (REVENUES) | \$ 14,220 | \$ (96) | \$ 14,124 |

2016 OPERATING PLAN UPDATE
Statement of Cash Requirements

(in thousands of dollars)

| FIRE SERVICES | | | |
|---|---|-----------------------------|--|
| CASH REQUIREMENTS | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| NET REVENUES OVER EXPENSES | \$ 14,220 | \$ (96) | \$ 14,124 |
| OPERATING CASH SOURCES | | | |
| Transfer from Reserve | - | - | - |
| OPERATING CASH REQUIREMENTS | | | |
| Annual Amortization Expense | (201) | - | (201) |
| Cash Requirements for Operations | (201) | - | (201) |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| External Loan | 54 | - | 54 |
| Infrastructure Reserve | 8 | - | 8 |
| Cash Requirements for Capital | 62 | - | 62 |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | - | - | - |
| Cash Requirements for Future Financial Plans | - | - | - |
| Total Cash Requirements | \$ 14,081 | \$ (96) | \$ 13,985 |

2016 OPERATING PLAN UPDATE

Object Summary

(Statement of Operating Revenues and Expenses)

(In thousands of dollars)

| PUBLIC ORGANIZATIONS | | | |
|---------------------------------------|------------------------------------|---------------------|---------------------------------|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Government Grants | \$ - | \$ - | \$ - |
| TOTAL REVENUES | - | - | - |
| EXPENSES | | | |
| Interest- Medalta | 47 | - | 47 |
| Grants to Individuals & Organizations | 2,890 | - | 2,890 |
| TOTAL OPERATING EXPENSES | 2,937 | - | 2,937 |
| NET EXPENSES (REVENUES) | \$ 2,937 | \$ - | \$ 2,937 |

2016 OPERATING PLAN UPDATE
Statement of Cash Requirements

(in thousands of dollars)

| PUBLIC ORGANIZATIONS | | | |
|---|---|-----------------------------|--|
| CASH REQUIREMENTS | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| NET REVENUES OVER EXPENSES | \$ 2,937 | \$ - | \$ 2,937 |
| OPERATING CASH SOURCES | | | |
| Transfer from Reserve | - | | - |
| OPERATING CASH REQUIREMENTS | | | |
| Annual Amortization Expense | - | | - |
| Gain or Loss on Disposal / Asset Write Downs | - | | - |
| MOE Principal Payments | - | | - |
| Transfer to MOE | - | | - |
| Cash Requirements for Operations | - | - | - |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| External Loan- Medalta | 72 | - | 72 |
| Cash Requirements for Capital | 72 | - | 72 |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | - | - | - |
| Cash Requirements for Future Financial Plans | - | - | - |
| Total Cash Requirements | \$ 3,009 | \$ - | \$ 3,009 |

2016 OPERATING PLAN UPDATE

Object Summary

(Statement of Operating Revenues and Expenses)

(In thousands of dollars)

| COMMUNITY DEVELOPMENT | | | |
|---------------------------------------|---|-----------------------------|--|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Government Grants | \$ 1,986 | \$ 383 | \$ 2,369 |
| Internal Recoveries | 157 | 4 | 161 |
| Sale of Goods & Services | 3,981 | 77 | 4,058 |
| Miscellaneous | 427 | 77 | 504 |
| TOTAL REVENUES | 6,551 | 541 | 7,092 |
| EXPENSES | | | |
| Salaries & Wages | 8,240 | (144) | 8,096 |
| Benefits | 2,472 | (17) | 2,455 |
| Other Personnel Costs | 171 | - | 171 |
| Contracted Services | 2,645 | (39) | 2,606 |
| Materials and Supplies | 2,149 | (167) | 1,982 |
| Internal Charges | 3,027 | 83 | 3,110 |
| Interest | 24 | - | 24 |
| Grants to Individuals & Organizations | 569 | - | 569 |
| Other | 88 | - | 88 |
| Amortization | 441 | - | 441 |
| TOTAL OPERATING EXPENSES | 19,826 | (284) | 19,542 |
| NET EXPENSES (REVENUES) | \$ 13,275 | \$ (825) | \$ 12,450 |

2016 OPERATING PLAN UPDATE
Statement of Cash Requirements

(in thousands of dollars)

| COMMUNITY DEVELOPMENT | | | |
|---|---|-----------------------------|--|
| CASH REQUIREMENTS | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| NET REVENUES OVER EXPENSES | \$ 13,275 | \$ (825) | \$ 12,450 |
| OPERATING CASH SOURCES | | | |
| Transfer from Reserve | - | - | - |
| OPERATING CASH REQUIREMENTS | | | |
| Annual Amortization Expense | (440) | - | (440) |
| Transfer to MOE | 50 | - | 50 |
| Cash Requirements for Operations | (390) | - | (390) |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| Infrastructure Reserve | 64 | - | 64 |
| Cash Requirements for Capital | 64 | - | 64 |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | 24 | - | 24 |
| Cash Requirements for Future Financial Plans | 24 | - | 24 |
| Total Cash Requirements | \$ 12,973 | \$ (825) | \$ 12,148 |

Object Summary

(Statement of Operating Revenues and Expenses)

(In thousands of dollars)

| PARKS & RECREATION | | | |
|---------------------------------------|---|-----------------------------|--|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Internal Recoveries | \$ 984 | \$ - | \$ 984 |
| Sale of Goods & Services | 4,437 | 943 | 5,380 |
| Miscellaneous | 491 | (4) | 487 |
| TOTAL REVENUES | 5,912 | 939 | 6,851 |
| EXPENSES | | | |
| Salaries & Wages | 6,934 | 233 | 7,167 |
| Benefits | 2,384 | 102 | 2,486 |
| Other Personnel Costs | 153 | 2 | 155 |
| Contracted Services | 1,988 | 446 | 2,434 |
| Materials and Supplies | 1,741 | 68 | 1,809 |
| Internal Charges | 5,285 | 75 | 5,360 |
| Interest | 576 | - | 576 |
| Grants to Individuals & Organizations | 195 | - | 195 |
| Other | 2 | - | 2 |
| Amortization | 4,740 | - | 4,740 |
| TOTAL OPERATING EXPENSES | 23,998 | 926 | 24,924 |
| NET EXPENSES (REVENUES) | \$ 18,086 | \$ (13) | \$ 18,073 |

2016 OPERATING PLAN UPDATE
Statement of Cash Requirements

(in thousands of dollars)

| PARKS & RECREATION | | | |
|---|---|-----------------------------|--|
| CASH REQUIREMENTS | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| NET REVENUES OVER EXPENSES | \$ 18,086 | \$ (13) | \$ 18,073 |
| OPERATING CASH SOURCES | | | |
| Transfer from Reserve | - | - | - |
| OPERATING CASH REQUIREMENTS | | | |
| Annual Amortization Expense | (4,740) | - | (4,740) |
| Transfer to MOE | 80 | - | 80 |
| Cash Requirements for Operations | (4,660) | - | (4,660) |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| External Loan | 502 | - | 502 |
| Internal Loan | 43 | - | 43 |
| Infrastructure Reserve | 139 | - | 139 |
| Transfer to Capital | 750 | - | 750 |
| Cash Requirements for Capital | 1,434 | - | 1,434 |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | - | - | - |
| Cash Requirements for Future Financial Plans | - | - | - |
| Total Cash Requirements | 14,860 | (13) | 14,847 |

2016 OPERATING PLAN UPDATE

Object Summary

(Statement of Operating Revenues and Expenses)

(In thousands of dollars)

| PLANNING, BUILDING & DEVELOPMENT | | | |
|---|------------------------------------|---------------------|---------------------------------|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Internal Recoveries | \$ 2 | \$ - | \$ 2 |
| Miscellaneous | 2,272 | - | 2,272 |
| TOTAL REVENUES | 2,274 | - | 2,274 |
| EXPENSES | | | |
| Salaries & Wages | 3,230 | (31) | 3,199 |
| Benefits | 835 | (6) | 829 |
| Other Personnel Costs | 98 | - | 98 |
| Contracted Services | 170 | - | 170 |
| Materials and Supplies | 143 | (5) | 138 |
| Internal Charges | 351 | - | 351 |
| Amortization | 60 | - | 60 |
| TOTAL OPERATING EXPENSES | 4,887 | (42) | 4,845 |
| NET EXPENSES (REVENUES) | \$ 2,613 | \$ (42) | \$ 2,571 |

2016 OPERATING PLAN UPDATE
Statement of Cash Requirements

(in thousands of dollars)

| PLANNING, BUILDING & DEVELOPMENT | | | |
|---|---|-----------------------------|--|
| CASH REQUIREMENTS | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| NET REVENUES OVER EXPENSES | \$ 2,613 | \$ (42) | \$ 2,571 |
| OPERATING CASH SOURCES | | | |
| Transfer from Reserve | - | - | - |
| OPERATING CASH REQUIREMENTS | | | |
| Annual Amortization Expense | (60) | - | (60) |
| Cash Requirements for Operations | (60) | - | (60) |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| Infrastructure Reserve | 5 | - | 5 |
| Cash Requirements for Capital | 5 | - | 5 |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | - | - | - |
| Cash Requirements for Future Financial Plans | - | - | - |
| Total Cash Requirements | \$ 2,558 | \$ (42) | \$ 2,516 |

2016 OPERATING PLAN UPDATE

Object Summary

(Statement of Operating Revenues and Expenses)

(In thousands of dollars)

| MUNICIPAL WORKS | | | |
|---------------------------------|---|-----------------------------|--|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Other Taxes | \$ 125 | \$ - | \$ 125 |
| Government Grants | 128 | - | 128 |
| Internal Recoveries | 4,599 | - | 4,599 |
| Sale of Goods & Services | 518 | - | 518 |
| Miscellaneous | 550 | - | 550 |
| TOTAL REVENUES | 5,920 | - | 5,920 |
| EXPENSES | | | |
| Salaries & Wages | 4,206 | (41) | 4,165 |
| Benefits | 1,436 | 64 | 1,500 |
| Other Personnel Costs | 58 | - | 58 |
| Contracted Services | 2,324 | 97 | 2,421 |
| Materials and Supplies | 1,980 | (69) | 1,911 |
| Internal Charges | 5,777 | - | 5,777 |
| Interest | 579 | 30 | 609 |
| Amortization | 12,223 | - | 12,223 |
| TOTAL OPERATING EXPENSES | 28,583 | 81 | 28,664 |
| NET EXPENSES (REVENUES) | \$ 22,663 | \$ 81 | \$ 22,744 |

2016 OPERATING PLAN UPDATE
Statement of Cash Requirements

(in thousands of dollars)

| MUNICIPAL WORKS | | | |
|---|---|-----------------------------|--|
| CASH REQUIREMENTS | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| NET REVENUES OVER EXPENSES | \$ 22,663 | \$ 81 | \$ 22,744 |
| OPERATING CASH SOURCES | | | |
| Transfer from Reserve | - | - | - |
| OPERATING CASH REQUIREMENTS | | | |
| Annual Amortization Expense | (12,223) | - | (12,223) |
| Transfer to MOE | 350 | - | 350 |
| Cash Requirements for Operations | (11,873) | - | (11,873) |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| External Loan | 1,437 | - | 1,437 |
| Infrastructure Reserve | 75 | 129 | 204 |
| Transfer to Capital | 1,650 | - | 1,650 |
| Cash Requirements for Capital | 3,162 | 129 | 3,291 |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | - | - | - |
| Cash Requirements for Future Financial Plans | - | - | - |
| Total Cash Requirements | \$ 13,952 | \$ 210 | \$ 14,162 |

2016 OPERATING PLAN UPDATE

Object Summary

(Statement of Operating Revenues and Expenses)

(In thousands of dollars)

| BUSINESS SUPPORT | | | |
|---------------------------------|------------------------------------|---------------------|---------------------------------|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Government Grants | \$ - | \$ - | \$ - |
| TOTAL REVENUES | | | |
| | - | - | |
| EXPENSES | | | |
| Salaries & Wages | 103 | (1) | 102 |
| Benefits | 26 | - | 26 |
| Other Personnel Costs | 4 | - | 4 |
| Contracted Services | 715 | 314 | 1,029 |
| Materials and Supplies | 4 | - | 4 |
| Internal Charges | 80 | - | 80 |
| Amortization | 4 | - | 4 |
| TOTAL OPERATING EXPENSES | | | |
| | 936 | 313 | 1,249 |
| NET EXPENSES (REVENUES) | | | |
| | \$ 936 | \$ 313 | \$ 1,249 |

2016 OPERATING PLAN UPDATE
Statement of Cash Requirements

(in thousands of dollars)

| BUSINESS SUPPORT | | | |
|---|---|-----------------------------|--|
| CASH REQUIREMENTS | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| NET REVENUES OVER EXPENSES | \$ 936 | \$ 313 | \$ 1,249 |
| OPERATING CASH SOURCES | | | |
| Transfer from Reserve | - | - | - |
| OPERATING CASH REQUIREMENTS | | | |
| Annual Amortization Expense | (4) | - | (4) |
| Transfer to MOE | 200 | - | 200 |
| Cash Requirements for Operations | 196 | - | 196 |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| Internal Loan | - | - | - |
| Infrastructure Reserve | - | - | - |
| Transfer to Capital | - | - | - |
| Cash Requirements for Capital | - | - | - |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | - | - | - |
| Cash Requirements for Future Financial Plans | - | - | - |
| Total Cash Requirements | \$ 1,132 | \$ 313 | \$ 1,445 |

2016 OPERATING PLAN UPDATE

Object Summary

(Statement of Operating Revenues and Expenses)

(In thousands of dollars)

| POLICE | | | |
|---------------------------------|---|-----------------------------|--|
| ACTIVITY DESCRIPTION | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| REVENUE | | | |
| Fees & Fines | \$ 4,050 | \$ - | \$ 4,050 |
| Government Grants | 1,528 | - | 1,528 |
| Internal Recoveries | 159 | - | 159 |
| Sale of Goods & Services | 153 | - | 153 |
| Miscellaneous | 1,854 | - | 1,854 |
| TOTAL REVENUES | 7,742 | - | 7,742 |
| EXPENSES | | | |
| Salaries & Wages | 16,039 | (174) | 15,865 |
| Benefits | 4,064 | - | 4,064 |
| Other Personnel Costs | 612 | - | 612 |
| Contracted Services | 1,907 | (215) | 1,692 |
| Materials and Supplies | 1,190 | (36) | 1,154 |
| Internal Charges | 1,653 | - | 1,653 |
| Interest | 4 | - | 4 |
| Other | 15 | - | 15 |
| Amortization | 89 | - | 89 |
| TOTAL OPERATING EXPENSES | 25,572 | (425) | 25,147 |
| NET EXPENSES (REVENUES) | \$ 17,830 | \$ (425) | \$ 17,405 |

2016 OPERATING PLAN UPDATE
Statement of Cash Requirements

(in thousands of dollars)

| POLICE | | | |
|---|---|-----------------------------|--|
| | 2016 APPROVED AMENDED BUDGET | 2016 ADJUSTMENTS | 2016 TOTAL AMENDED BUDGET |
| CASH REQUIREMENTS | | | |
| NET REVENUES OVER EXPENSES | \$ 17,830 | \$ (425) | \$ 17,405 |
| OPERATING CASH SOURCES | | | |
| Transfer from Reserve | - | - | - |
| OPERATING CASH REQUIREMENTS | | | |
| Annual Amortization Expense | (89) | - | (89) |
| Transfer to MOE | 67 | - | 67 |
| Cash Requirements for Operations | (22) | - | (22) |
| CAPITAL CASH REQUIREMENTS | | | |
| Debt Principal Payments | | | |
| Infrastructure Reserve | 49 | 44 | 93 |
| Transfer to Capital | 10 | - | 10 |
| Cash Requirements for Capital | 59 | 44 | 103 |
| FUTURE FINANCIAL PLANS | | | |
| Transfer to Reserve | - | - | - |
| Cash Requirements for Future Financial Plans | - | - | - |
| Total Cash Requirements | \$ 17,866 | \$ (381) | \$ 17,485 |