

POLICY

Title: CITY POLICY & PROCEDURES		Number: 0001
Reference:	Adopted by City Council Date: May 22, 1984	Supersedes:
Prepared by: FINANCE & ADMINISTRATION DIVISION		

STATEMENT

THE CITY WILL DEVELOP AND IMPLEMENT A STANDARDIZED SYSTEM OF DRAFTING, RECORDING, APPROVING AND DISTRIBUTING CITY POLICIES AND PROCEDURES.

PURPOSE

- To develop and distribute Policy and Procedure Handbooks in a standardized format in order to provide easy access to policy statements of City Council, and their related procedures, by any person carrying out responsibilities on behalf of the City of Medicine Hat so that the intent of each policy may be known, understood, and implemented correctly and completely.
- 2. Define "City Policy" as a statement of the City's overall intention in certain areas of its responsibility for guidance when action is being taken in those areas.
- 3. Define "City Procedures" as instructions to all City officials and employees on how to carry out the intent of City Policy.

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1. **DEFINITIONS**

1.01 City Policy

A statement of City Council's overall intention in certain areas of its responsibility, for guidance to the City administration when action is being taken in those areas. (See Attachment 4.01).

1.02 <u>City Procedures</u>

Instructions, prepared in the standard City Procedure format, adopted by the Board of Commissioners, and issued to City employees in order to carry out the intent of a City Policy. (See Attachment 4.02).

1.03 Co-ordinator

A member of the City staff designated by the Board of Commissioners as responsible for carrying out the functions of Co-ordinator, City Policy and Procedures.

1.04 <u>Separate City Procedure Manuals</u>

Detailed instructions authorized by a Commissioner and prepared by the responsible departments in the same standard format, with the addition of a "SEPARATE PROCEDURE MANUAL" Heading and a box for the department below the page number at the top right corner (See Attachment 4.03). Authority will be that of the Responsible Managers. Distributed and updated by the Managers. In these cases a very brief City Procedure will be prepared by the Co-ordinator, City Policy & Procedures, for inclusion in the City Policy Manual. The Co-ordinator will complete the "Responsibilities" section and, in Section 3, "Procedures" state, "The detailed procedures to implement this policy are contained in the separate Procedure Manual, available from the Responsible Department". (See Attachment 4.02(a) for example).

1.05 <u>Departmental Instructions</u>

Detailed instructions authorized by a Manager and normally compiled into a Departmental Instruction Manual, directed to employees in the Department, which implement Departmental or Manager responsibilities relating to City Policy and Procedures. (Example format Attachment 4.04). Distinctive coloured stock may be used if desire.

1.06 Responsible Department

The Department with primary responsibility for the preparation of a Policy or amendments thereto.

2. RESPONSIBILITIES

2.01 City Council

(a) To set City Policy.

2.02 Board of Commissioners

- (a) Recommend new Council Policies or amendments to existing Council Policies, to standing committees and/or City Council for consideration and approval.
- (b) Review and adopt City Procedures, which implement Council Policies.

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2.03 Commissioners

- (a) Direct the preparation of draft Policy and Procedures when the need is recognized.
- (b) Review final draft Policy and Procedures recommended by Departments in their divisions.
- (c) When satisfied, forward proposed Policy Statements and Procedures to the Board of Commissioners for review.
- (d) Recommend same to their standing Committees for consideration and adoption by City Council.
- (e) When satisfied, recommend City procedures to the Board of Commissioners for consideration and adoption.
- (f) Assign a specific individual in each department, as the primary departmental contact for all matters relating to the City Policy and Procedures program.

2.04 <u>Commissioner of Corporate Services</u>

- (a) Administer this policy and direct the activities of the employee designated as Co-ordinator, City Policy and Procedures.
- (b) As Vice Chairman of the Board of Commissioners, certify the original of a City Policy and Procedures statement which has been adopted or amended by City Council or the Board of Commissioners.

2.05 <u>Co-ordinator, City Policy and Procedures</u>

To undertake the following responsibilities in establishing and maintaining a Policy and Procedures Program for the City of Medicine Hat:

- (a) Establish guidelines for the form and content for City Policies and City Procedures as defined in 1.01 and 1.02 above.
- (b) Provide assistance or advice to Departments in the development, amendment or updating of City Policies, Procedures, and Departmental Instructions.
- (c) Receive a copy of new or amended Policies and Procedures from the responsible department.
- (d) Periodically review and audit all policies and procedures in the manual to assure that they are current and applicable, advising the responsible manager when the need for amendment is recognized.
- (e) Establish, maintain and control the numbering, indexing and distribution systems for City Policies and Procedures.
- (f) Distribute to the Office of the President of each Union under agreement with the City, a copy of all Personnel Policies and any additions or amendments thereto.

2.06 City Departments

- (a) Prepare proposed policies and procedures, and amendments to existing policies and procedures, when they recognize such a need, in accordance with the specification and formats prescribed herein.
- (b) Circulate and co-ordinate proposed new or amended policies and procedures, with all affected departments for their input and concurrence.
- (c) Forward the proposed Policy and Procedure to the Co-ordinator, City Policies and Procedures, for review of the form and content for compliance with existing City Policies and for assignment of a number to the new policy.

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(d) Following this review, prepare the proposal in recommended final form with a memo of conveyance to the responsible Commissioner, justifying the need of the new policy or the amendment.

NOTE: In the case of an <u>amendment</u>, present the existing section or wording, together with the proposed wording, to permit ease of consideration of the changes by the Commissioner and the Board of Commissioners.

(e) When preparing Departmental Instructions for implementation within their own department, review them with the Co-ordinator, City Policies and Procedures for the purpose of standardization and compliance with applicable City Policies.

2.07 Managers

- (a) Ensure that, when preparing draft, new or amended Policies and Procedures, the following reviews are undertaken:
 - (1) by the Responsible Commissioner,
 - (2) by all affected departments,
 - (3) by the Co-ordinator, City Policies and Procedures, and
 - (4) if any comments or suggested changes, received as a result of the foregoing reviews, are not agreed to, the matter(s) at issue will be noted in the report, when the final draft is submitted for adoption.
- (b) Prepare draft Policies and Procedures in standard format when the need is recognized or when directed to do so by their Commissioner.
- (c) Periodically review Policies and Procedures for which their department is responsible and prepare amendments when the need is recognized.
- (d) Prepare and distribute Departmental Instructions following consultation with the Co-ordinator on format and compliance with existing policy.

2.08 City Clerk

- (a) Advise the Co-ordinator, City Policies and Procedures, of Council decisions which are to be adapted to the standard Policy and Procedure format.
- (b) Certify the original of a City Policy after it has been formally adopted or amended by City Council or, in the case of adaptation of a previous Council decision to standard format, after it has been approved by Board of Commissioners.
- (c) Relay comments by the Board of Commissioners and/or City Council to the responsible department for incorporation into a revised final draft, and to the Co-ordinator, Policy and Procedures.

3. PROCEDURES

<u>COMPLETING POLICY FORMS</u> (See Attachment 4.01)

- 3.01 The standard <u>City Policy Form</u>, (see Attachment 4.01) is to be used and will be completed as follows:
 - (a) <u>Number</u> the number of the policy will be assigned by the Co-ordinator, City Policies and Procedures according to the category of the policy i.e.
 - (1) General Policies 0001 4999
 - (2) Personnel Policies 5000 10000
 - (b) Reference if the policy relates to an act, by-law, resolution, or motion, etc., refer to it here with date if applicable.

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- (c) Adopted by the date is inserted when it is adopted and becomes the effective date, when initialled by the City Clerk and the Vice Chairman of the Board of Commissioners.
- (d) <u>Supersedes</u> the number and adopted date of the policy being amended, if applicable.

3.02 <u>Title</u>

To be typed in capital letters.

This is the name of the policy and will identify the policy for indexing. It should be simple and express the way the policy will usually be referred to or asked for.

3.03 Policy Statement

To be typed in capital letters.

- (a) <u>Definition</u> a policy is a statement of the City's overall intention in certain areas of its responsibility for guidance when action is being taken in those areas.
- (b) If the policy statement being considered does not fit this description of overall intention, perhaps it is to be regarded as a procedure for a policy. If there is no overall guide existing in the form of policy statement, one should be written.

3.04 Purpose of the Policy

This should briefly explain why the policy is necessary and what it is intended to do, with any <u>definitions</u> needed to clarify the policy statement.

3.05 Be sure the Policy does not contravene an existing act, etc.

3.06 Form, Content, and Numbering

The Co-ordinator, City Policy and Procedures will advise on the form and the wording, and will assign a number to the policy.

3.07 <u>Submission</u>

The completed policy will be forwarded through the office of the responsible Commissioner for his consideration, and subsequent defence, explanation and elaboration before Council or standing committee of Council.

3.08 Adoption

If the adopting body agrees with the intent of the policy, it will be adopted and the date will be entered and initialled. (Sec. 3.01 c). If the adopting body does not concur with the policy in its submitted form, they will either amend it or give direction on the intent they wish to be incorporated, and return it for amendment before further consideration is given.

3.09 Indexing

With the date of adoption added, (the effective date), the policy will then be included in the index of City Policies. Using the title of the policy, each subject word will in turn be placed in the first position alphabetically followed by the number and the full title. This gives the ability to index each word in the title and relate it to the policy and the policy number. The policies will be placed in the manuals in ascending numerical order to that category.

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3.10 Copying

Sufficient copies of the adopted policy will be printed for distribution to all holders of manuals by the Co-ordinator, City Policy and Procedures.

3.11 Transmittal Notice

The next numbered transmittal notice will be prepared and used as a conveyance to mail out the copies of the policy to holders of manuals, with a new index if necessary.

3.12 Acknowledging Receipt

On receipt of the transmittal notice with the new policy, the employee responsible for maintaining a manual will insert the new policy in the manual and will initial and date the "Record of Revisions and Additions" page, for that transmittal notice number, at the beginning of the manual, sign and return the notice to the Co-ordinator of City Policies.

COMPLETING PROCEDURES FORMS (See Attachment 4.02)

- 3.13 The <u>Authority</u> of the department head, the Commissioner, or the Board of Commissioners in certain cases, is required for procedures the name and title will be shown on the first page only.
- 3.14 The <u>Effective Date</u> is the date from which the procedures are <u>approved by</u> the Commissioner or Board of Commissioners it will be on each page.
- 3.15 The <u>Policy Number</u> will be that of the City Policy for which the procedures are authorized it will be on each page.
- 3.16 The Title will be the same title as the City Policy it will be on each page.
- 3.17 A short <u>Subject</u> may then explain briefly and simply what the procedures give instructions about, i.e., how to do something it will be only on the first page.
- 3.18 The Procedures will be organized in four sections as follows:

1. Definitions

These will cover terms of concepts which should be clarified by distinct departments, branches, or employees, this section will define lines of demarcation.

2. Responsibility

Since many procedures will entail co-ordinated activity by distinct departments, branches, or employees, this section will define lines of demarcation.

3. Procedure

The particular course of action or the ways the actions must be carried out. Show <u>what</u> is to be done, <u>who</u> performs the actions in the logical order and provide either a broad description of the sequence and/or a flow chart of actions which must take place. The contents of the procedure may be suitably indexed at the beginning.

4. Appendix

Attached examples, forms, etc. Each showing the policy number under the attachment number, will be listed here.

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3.19 Numbering of Procedures (See Attachment 4.02)

(a) Sections

Each section title or heading shall be numbered in sequence starting with number '1'. The number shall be followed by a period and then by the title of the section, (3.18 above). The first digit shall be typed starting at the left margin, (8 typed spaces, from the left hand edge of the paper).

(b) Subsections

- (1) Title of headings of sub-sections shall not be numbered.
- (2) Each paragraph in a section or sub-section shall be numbered in sequence starting with number '1' which shall be prefixed by the section number. e.g. 2.01, 2.02, etc. The first digit of the number shall be typed starting 4 spaces in from the left margin, (12 typed spaces, from the left hand edge of the paper).

(c) Sub-sub-sections

Titles or points listed in a sub-sub-section shall be numbered by small letters of the alphabet starting with 'a'. The letters shall be placed in brackets with the first bracket 11 spaces from the left hand margin (19 typed spaces, from the left hand edge of the paper).

(d) Minor Points

Any minor points under a sub-sub-section shall be numbered in sequence starting with number '1', e.g. 1, 2, 3, etc. The number shall be 16 spaces from the left hand margin (24 typed spaces, from the left hand edge of the paper).

3.20 Detail of Procedures

- (a) The steps to be followed should be written so that a new employee could carry them out correctly.
- (b) Any forms to be used should be listed and described with information on filling them out including signing authorities.
- (c) Time limits, dates, specifications, measures, etc., should all be spelled out in the procedures.
- (d) The procedure should designate who is responsible for carrying out the procedures, leaving no doubt whenever more than one employee or department could be involved at different stages.

3.21 Relate to Policy

Always ensure that the procedures satisfy the intent of the policy statement which they are designated to implement.

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4. ATTACHMENTS

- 4.01 City Policy Form
- 4.02 City Procedure Form
- 4.02a Example indicating that there is a separate detailed City Procedure Manual
- 4.03 Separate Procedure Manual Form
- 4.04 Departmental Instructions Form
- 4.05 Transmittal Notice
- 4.06 Record of Revision sheet

	city of		POLICY
	MÉDICINE H.	AT	NUMBER 0001
REFERENCE		ADOPTED BY	SUPERSEDES
UPPER	CASE	UPPER CASE (inserted after adoption)	NEW (or date)
PREPARED BY:	UPPER CASE	DATE	

TITLE -

CAPITILIZED AND CENTERED

POLICY STATEMENT *	
FOLIOT OTATEMENT	
CAPITILIZED	
	1
	1
	- 1
1.	l
	1
2.	ĺ
L •	I
	1
(IF MORE THAN ONE PART, NUMBER EACH PART)	1
	l
THE PURPOSE OF THIS POLICY IS TO -:	
(In Lower Case)	
Define " (1-5) to the Delta Object to 11-1	
Define (define any terms in the Policy Statement which require clarifying.)	
tedutie crattiving.	



PROCEDURE

ATTACHMENT II

AUTHORITY		EFFECTIVE DATE	CITY POLICY NUMBER
			PAGE
TITLE	ACCOUNTING ADMINISTRATION		

Subject: (Outline of Sections for a City Procedure)

DEFINITIONS

1.01

1.02

(a)

(b)

(1)

(2)

RESPONSIBILITIES

- 2.01 City Council
- 2.02 Board of Commissioners
- 2.03 Chief Commissioner
- 2.04 Individual Commissioners
- 2.05 City Clerk
- 2.06 Board of Commissioners Secretary
- 2.07 Department Heads
- 2.08 Employees

PROCEDURES

3.01

3.02

4. ATTACHMENTS

Attachment I

(Titles)

Attachment II

(as applicable)



(Brief City Procedure included in the Policy Manual when a separate detailed Procedure Manual is prepared) (See Section 3 below)

PROCEDURE

ATTACHMENT II (a)

AUTHORITY	EFFECTIVE DATE	CITY POLICY NUMBER
		PAGE
TITLE ACCOUNTING ADMINISTRATION		

Subject: (Outline of Sections for a City Procedure)

DEFINITIONS

1.01

1.02

(a)

(b)

(1)

(2)

RESPONSIBILITIES

- 2.01 City Council
- 2.02 Board of Commissioners
- 2.03 Chief Commissioner
- 2.04 Individual Commissioners
- 2.05 <u>City Clerk</u>
- 2.06 Board of Commissioners Secretary
- 2.07 Department Heads
- 2.08 Employees

PROCEDURES

The detailed procedures and instructions to implement this policy are contained in the "Accounting Procedure Manual" available from the Finance Department.

(as applicable)

4. ATTACHMENTS

Attachment I

(Titles)

Attachment II

RECORD OF REVISION SHEET

CITY OF MEDICINE HAT, POLICY AND PROCEDURE MANUAL

RESPONSIBILITY OF:

ASSIGNED TO:

MANUAL NUMBER -

If title of $\underline{\text{position}}$ responsible for making revisions is changed, inform the Co-ordinator of City Policies of the new title.

Record of Receipt of Transmittal notices for revisions and additions.

Notice Number	Date Inserted	Ву	Policy # Affected	Notice Number	Date Inserted	Ву	Policy # Affected
1				21			
2				22			
3				23			
4				24			
5				25			
6				26		,	
7				27			
8				28			
9				29			
10				30			
11				31			
12				32			
13				33	-		
14				34			
15				35			
16				36			
17				37			
18				38			
19 .				39			
20				40			

If your latest number indicates you have missed a notice, obtain a copy from the Co-ordinator of City Policies.

Policy 0001 – City Policy & Procedures	ATTACHMENT 4.04



Policy #0001 Attachment IV (Sample Form)

DEPARTMENTAL INSTRUCTIONS

AUTHORITY	EFFECTIVE DATE	CITY POLICY NUMBER	
		PAGE	
TITLE	NAME OF DEPARTMENT		

CITY OF MEDICINE HAT POLICY AND PROCEDURE MANUAL

TRANSMITTAL NOTICE #

		ΔN		

ATTACHMENT V

POLICY MANUAL REVISIONS AND ADDITIONS

To update Manual # _____., please carry out the following: record on the "Record of Revision Sheet", at the beginning of Volume I against "Notice Number ", the date, your initials and "All" under "Policy # Affected". Make the following removals and insertions:

removals and insertions:	under rolley w Allected . Make the following
REMOVE AND DESTROY	INSERT IN ITS PLACE
INSERT IN NUMERICAL	ORDER THE FOLLOWING NEW POLICIES
	Co-ordinator of City Policies & Procedures
Please sign () below when the re Transmittal Notice # to	visions have been made and return this
Revisions Made by : _(X)	line # - "Record of
DATE:	Revision Sheet")

RECORD OF REVISION SHEET

CITY OF MEDICINE HAT, POLICY AND PROCEDURE MANUAL

ASSIGNE	D TO:						
RESPONS	IBILITY OF:					MANUAL N	JMBER -
If titl Co-ordi	e of positi nator of Ci	on resp	onsible for cies of the	making re	evisions is	changed,	inform the
Record	of Receipt	of Tran	smittal not	ices for 1	revisions ar	nd addition	ons.
Notice Number	Date Inserted	Ву	Policy # Affected	Notice Number	Date Inserted	Ву	Policy # Affected
1				21			
2				22			
3				23			
4				24			
5				25			
6				26		,	
7				27			
8				28			
9				29			
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14				34			
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16				36			
17				37			
18				38			
19 .				39			
20				40	1		1

If your latest number indicates you have missed a notice, obtain a copy from the Co-ordinator of City Policies.